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The past year has seen significant change at Curtin.

Dr Eric Tan stood down as Chancellor in April, and I take this opportunity to thank him for his leadership and contribution to the University over many years. Professor Lance Twomey also completed his term as Vice-Chancellor and I would like to acknowledge the significant part he has played in the growth of Curtin. The dynamic and successful organisation we have today is very much due to his drive and skilful stewardship over many years.

These departures set the scene for the development of a new leadership team for Curtin. Professor Jeanette Hacket was appointed Vice-Chancellor in August. The appointment of Professors Greg Craven and Jane den Hollander as Deputy Vice-Chancellors completed a team which I am confident has the skills and expertise to lead Curtin at this time of great change and opportunity. I became Chancellor in June.

There have also been a number of membership changes on the University Council and I take this opportunity to thank those retiring members for their time and commitment to Curtin, and to welcome new members to Council.

In this increasingly competitive environment the role of Council is crucial. Establishing good governance to enhance high performance, and setting a clear shared strategic vision for the University are just two key roles of Council.

Changes in the higher education environment continued in 2006 with the appointment of Julie Bishop as the Federal Education Minister. Early in her term, she launched the Australian Government’s diversity agenda, under which universities are expected to differentiate themselves and to specialise in areas in which they have recognised expertise and excellence, and can attract market demand. This policy initiative is a great opportunity for Curtin, as consolidating efforts in specific areas of strength enables improved service and efficiency to our students and community.

Accordingly, a process was developed to identify the University’s areas of focus and future priorities, and a new Strategic Plan was adopted to reflect this focus and articulate the overall direction for the University.

Specifically, the Strategic Plan identifies five main areas of research specialisation in which Curtin will focus its activities:

- Resources and related areas;
- Health Sciences;
- Emerging sciences and Information Communications Technology (ICT);
- Environmental Change and Sustainability; and
- Growth and Prosperity.

“A process was developed to identify the University’s areas of focus and future priorities”

The University’s focus on these areas does not mean it will become narrow in its educational scope and offerings – it will remain broadly based to ensure critical mass and intellectual breadth and vigour. However, these foci will differentiate Curtin from other Australian universities and will encourage synergies and collaborations to develop within and across the University.

The first of these areas - the provision of resources, engineering, minerals, energy and chemistry research and education – is vital to the economic health of the State and the nation, and is a field in which Curtin, through the WA School of Mines, already has a well established capacity and reputation.
A Resources and Chemistry Precinct is under construction at the southern end of the Bentley campus to bring together scientists and partners from government, academia and industry in a unique collaboration which may ultimately be the largest cluster of researchers and scientists in the southern hemisphere.

The second area is Health Sciences. Curtin is the largest and most comprehensive provider of research and education in Health Sciences in the State and is well positioned to lead WA in research and education in this area. With the nation’s ageing demographic

some of today’s most pressing needs relate to areas such as ageing, dementia, mental health, chronic disease management and Indigenous health.

The third area is Emerging Sciences and ICT. Curtin’s expanding research in these areas further strengthens the University’s presence in Technology Park, adjacent to the Bentley campus.

Environmental Change and Sustainability is the University’s fourth area of focus which draws on Curtin’s strength in these areas underpinned by the humanities and social sciences.

The fifth area of Growth and Prosperity is strongly supported by the University’s Business School, CBS, which underpins all five areas of Curtin’s focus.

In conclusion I wish to convey my sincere thanks to all of Curtin’s staff, both academic and general, for their commitment and dedication. The challenges facing our University at this time of significant change in the higher education sector are considerable. However with our sound resource base, dedicated staff, our strong leadership team lead by Professor Jeanette Hacket, and an experienced and committed Council, I look forward with a real sense of excitement to the coming year.

Gordon Martin

Chancellor
2006 has been a year marked by change; a year of successes as well as intense deliberation as the University defined its strategic direction and implemented major new initiatives to progress our plans for the future.

The year brought a new leadership team following the retirement of former Vice-Chancellor Professor Lance Twomey and my appointment into that role; together with the investiture of a new Chancellor, Mr Gordon Martin, succeeding former Chancellor Dr Eric Tan. Professor Twomey was recognised for the outstanding contribution he has made to Curtin during his 37 year relationship with the University.

Similarly the University acknowledged the tremendous contribution made by Dr Eric Tan during his period as Chancellor from 2003-2006.

The University’s international engagement was strong as exemplified by the conferral of an Honorary Doctorate of Technology upon the Honourable Abdullah Badawi, Prime Minister of Malaysia, who visited Curtin to receive this award (picture below). The Doctorate was conferred on the Prime Minister in recognition of his commitment to education, his personal attributes and Curtin’s long-standing and highly valued relationship with Malaysia. It was a wonderful ceremony and highlights the strong relationships the University has with our regional neighbours.

Strategic direction and new executive management structure

As indicated in the Chancellor’s foreword, the University’s direction for 2006 and beyond has been defined and is reflected in the University’s new Strategic Plan 2006-2008. This has been set within the context of a challenging and competitive higher education environment and an increasingly global market place. This environment presents an enormous opportunity for Curtin to strengthen further our education, scholarship and research through defining our areas of excellence and enhancing our capacity to serve the community.

Following my appointment as Vice-Chancellor in August, strategies have been put in place to create a more flexible, whole-of-university approach to the way we do things. This will be greatly assisted by the implementation of a new executive management structure which will enhance the strategic and operational capacity of the University and will make possible increased leadership, communication and coordination across Curtin.

Included in the new structure is the new Division of Science and Engineering, formed through the amalgamation of the Divisions of Resources and Environment and Engineering, Science and Computing. The new Division will commence operations on 1 January 2007 and will further strengthen the University’s focus in the areas of resources, minerals, chemistry and related sciences and engineering.
Under the new structure two Deputy Vice-Chancellor positions have been defined to ensure Curtin’s new mission and focus are successfully implemented. Professor Greg Craven has been appointed to the position of DVC Strategy and Planning while Professor Jane den Hollander has been appointed DVC Academic Services. A new position of Pro Vice-Chancellor Teaching and Learning has also been created to enhance and develop the University’s performance and outcomes in these areas.

Curtin’s Department of Education ranked fourth in performance of Education Faculties/Schools nationally – a great achievement.

One of the University’s most important developments this year was the roll out of the student evaluation tool eVALUate (pictured right). This was a tremendous achievement given the size of the project and provides an invaluable tool for staff and students.

“Included in the new structure is the new Division of Science and Engineering”

Teaching and Scholarship

The appointment of a Pro Vice-Chancellor Teaching and Learning highlights the University’s commitment to ensuring the quality of the student experience and improving the University’s performance outcomes in this area. In 2006 Curtin improved its national ranking in the Teaching and Learning Performance Fund and as a result will receive funding in 2007.

The University successfully demonstrated its improved performance in this area with the release of the 2006 rankings by the Melbourne Institute at Melbourne University.

Also ensuring the student experience is the University’s Foundations of Teaching and Learning program which enhances and further develops staff skills in the classroom.

Curtin’s Engineering Faculty was awarded the prestigious 2006 Carrick Award for Australian University Teaching in the First Year Experience category for its Engineering Foundation Year Program (picture page 7). The Award recognises learning and teaching programs and services that make outstanding contributions to the quality of student learning and student experience in higher education.

Research

In terms of its research funding performance Curtin continued to make significant improvements and advances during 2006. For a second successive year Curtin has increased the University’s Research and Development funding by $4 million, representing an increase of 22 per cent.

The University also continued to successfully attract external research funding and awards in a range of fields as detailed later in the report.

Construction of the University’s Resources and Chemistry Precinct at the southern end of the Bentley campus will commence early in 2007. This precinct is the realisation of the University’s vision to create an international centre of excellence for resources related research and education. The precinct will host the largest group of researchers supporting the resources, minerals and chemistry sectors in the southern hemisphere.
Towards the end of 2006, Minister Julie Bishop announced that the Federal Government will proceed to implement the Research Quality Framework (RQF). This decision results from recommendations made by the Development Advisory Group established by the Minister to review potential models an RQF could adopt if implemented.

The Minister announced that both research quality and impact will be assessed and that funding for implementation has been promised. Further details about the process will be released in 2007.

Enrolments

Student enrolment numbers for 2006, both domestic and international increased, however 2006 continued the trend towards slower growth in the number of international students coming to Australia. Curtin performed slightly better than average, with 5.3% growth in the number of international students enrolled onshore this year. Further, following the trend across Australia, the number of students from traditional source countries, Malaysia, Indonesia, Hong Kong and Singapore fell slightly. However, intensive efforts to support marketing in these countries was undertaken in 2006.

In addition, 2006 saw very significant growth in the number of students coming from China.

“The budget for 2007 will enable the University to achieve its key objectives in learning and teaching and research and development”

Budget

In 2006 the University completed the year with an operating surplus of $74.8 million. This will help provide the University with a buffer in times of financial hardship, improve our ability to fund investment in capital expenditure and builds on our investments for the future.

The budget for 2007 will enable the University to achieve its key objectives in learning and teaching and research and development, enhance the University’s financial sustainability and enable additional investment in strategic initiatives and significant capital investment. It provides some new benefits for staff and students, as well as enabling investment in the future and long term financial sustainability.

Academic Services

The Department of Education, Science and Training advised the University that it had successfully demonstrated the University’s compliance with the HEWRRs as at 30 November 2005, enabling the University to receive the 5% increase in Commonwealth Grant Scheme funding linked to compliance with the reforms.

Minister Julie Bishop also approved funding of $3.8m to assist the University with its Business Improvement Program progressing the reform initiatives identified in the Review of Non-Academic Services (NASR). Curtin was one of 47 approved projects for Round 1 Workplace Productivity Programme (WPP) funding in 2006. These monies will assist in relation to the change management and implementation associated with a number of projects, including:

• Finance Business Process
• Management Reporting
• Student Service Business Process
• Information, Communication and Technology (ICT)
• Properties and Asset Management

This is an excellent result for the University and represents the good progress with the NASR initiatives to date.
During 2006 the University also implemented a project for ICT shared services to improve quality and efficiency and which has already saved over $900,000 through the de-duplication of Information and Communication Technology across Curtin.

**Going forward**

The above are just several of the many examples of the achievements made, and new initiatives implemented by the University throughout the year.

While the higher education environment is challenging for Australian universities it also provides great opportunities. Curtin has defined its strategic direction to respond to these opportunities and further strengthen its performance outcomes in teaching and scholarship and research, as well as enhancing our capacity to serve the community.

As we move into 2007 and beyond, Curtin will continue to strengthen its strategic positioning and increase its capacity for growth and quality service in education and research serving our wider region.

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Image: (Left-Right): Professor Tony Lucey, Dean of Engineering, Curtin University of Technology; Parliamentary Secretary to the Minister for Education, Science and Training, The Hon. Pat Farmer MP; Dr Garry Leadbeater, Academic Director EPY, Department of Engineering, Curtin University of Technology; Deborah Fukuyama, Administrative Coordinator EPY, Department of Engineering, Curtin University of Technology

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Professor Jeanette Hackett
Vice-Chancellor
Curtin University of Technology is Western Australia’s largest University. In 2006, Curtin’s 40,000 students attended seven campuses and seven education centres in Western Australia; one campus in New South Wales; and one campus in East Malaysia. The University applies the philosophy of its namesake, former Prime Minister John Curtin, who said:

“The great university… should look ever forward; for it the past should be but a preparation for the greater days to be”.

VISION
Curtin will be a leading university in education and research serving its wider region

MISSION
Curtin is committed to innovation and excellence in teaching and research, for the benefit of our students and the wider community

VALUES
Integrity – being consistently honest and trustworthy in all activities
Respect – having regard for self and others
Fairness – ensuring just decisions through open decision-making
Care – acting to ensure the welfare of others

STRATEGIC PLAN
The University’s Vision, Mission and Goals are operationalised by its Strategic Plan. Curtin’s Strategic Plan provides a framework for the development of key plans and strategies across all teaching and administrative areas, as reflected in primary statements relating to the Teaching and Learning Plan, the Research Management Plan, the Internationalisation Plan, and the Valuing Curtin Staff Plan. The section 2006 Activity Highlights presents Curtin’s activities and achievements over the year in relation to the primary statements of the Strategic Plan.
BIOFUELS

Curtin’s Muresk Institute is working to provide farmers with some relief from fuel costs through the development of biodiesel from mustard oilseeds, which are grown in WA’s Wheatbelt. As well as that, Associate Professor Lionel Martin has been developing management strategies and herbicide-tolerant lines of the crop. Canola has traditionally been seen as the primary oil for biodiesel but Associate Professor Martin’s team has shown that mustard has a number of advantages. These include vigorous seedling growth, rapid canopy development, greater tolerance to heat and water stress, resistance to shattering and improved resistance to fungal diseases and insect pests. The project has built on the initial investigation into the potential of various biodiesel candidate crops, which was a collaboration between Muresk, the WA Department of Agriculture and Food, and the Centre for Legumes and Mediterranean Agriculture (CLIMA) at The University of Western Australia. Field experiments will soon be conducted at Muresk’s Northam Campus and at the Dryland Research Institute at Merredin, followed by demonstration trials in 2007 that will include farming groups throughout the Wheatbelt.

The project is being funded through the Wheatbelt Regional Development Scheme and seeks to ensure collaboration between Muresk and CLIMA researchers, and the Oilseeds Industry Association of WA, which will prepare a feasibility paper and organise workshops for stakeholders who may consider investing in the new biodiesel crops.

Image: Muresk Institute, Northam
JOHN CURTIN WEEKEND

As part of John Curtin Weekend in October, hundreds of Curtin students and staff visited 25 towns to assist with community projects. John Curtin Weekend allows Curtin students to express the values of John Curtin through undertaking community service. Lancelin was one of the towns across regional WA that was paid a visit in October. Ten volunteers responded for the second year to a proposal by Lancelin Primary School to help save the fragile ecosystem of Frog Rock Creek and its resident dweller, the motorbike frog, by constructing garden beds in the shape of tadpoles and planting native trees. John Curtin Weekend began as a student-run project of Curtin Volunteers!, and has expanded to include the efforts and sponsorship of BankWest, TransWA and BusWest.

HIGHLIGHTS

• A call by the National Health and Medical Research Council for urgent research resulted in funding for Professor Aileen Plant in the Division of Health Sciences to examine how Australian companies can prepare for the disruption that an outbreak of avian influenza would create.

• Curtin, through the Centre for Research on Ageing, has been granted $1.33 million to establish a dementia training centre in WA. This centre will be established in conjunction with a number of collaborative partners, both local and national.

• Curtin made a significant contribution to the annual Perth International Arts Festival through the ‘Words & Ideas: a Curtin Celebration’ program, part of the Writers’ Festival. This bought together prominent writers, commentators, thinkers and journalists from around the world in discussions, interviews and panel sessions. Words and Ideas presenters included Curtin academic staff and graduates Julienne Van Loon, Liz Byrski and Peter Docker.

• A report authored by Curtin academics Professors Greg Craven and Fiona McKenzie showed the increasing load of local government and revealed that about half the councils in Western Australia are financially unsustainable. The second phase of the study – obtaining feedback and developing a workable set of solutions and recommendations – is now underway.

• The annual John Curtin Medals were awarded to three outstanding recipients in 2006. Boronia Pre-release Centre for Women received the Medal for its forward-looking approach to imprisonment, Mr Gerard Neesham for his contribution to the establishment and on-going development of the Clontarf Football Academy for young Indigenous men, and Ms Pieta O’Saughnessy for her tireless efforts in community broadcasting and the establishment of the Santa’s Workshop community project.

• A Guinness World Record for the biggest number of cans in a line was set at ‘Bean Aid’, an event hosted by Curtin to draw attention to the issue of hunger and inadequate nutrition in the community. The cans were donated to Foodbank, an organisation which helps the needy, and one with which Curtin has a long-standing relationship.
HIGHLIGHTS

- Curtin is tackling the issue of engaging senior school students in the enabling sciences. Professor David Treagust and Dr Mauro Mocerino from the Department of Applied Chemistry are working with secondary school science teachers and students to develop better ways of teaching science, aimed at enhancing students’ interest in, and stimulating their desire to continue science studies.

- Curtin’s Muresk Institute partnered with WA agricultural colleges to offer a new maths course to ensure year 12 students are equipped for university study. The course was specially designed by Muresk staff to teach the students the maths skills they will need to be successful in the Institute’s courses.

- A group of surveying students retraced the steps of the original surveyors of WA’s famous rabbit proof fence, giving them an insight into the history of their profession as well as practical experience in the planning and execution of a remote surveying expedition.

- Forensic science students were given the opportunity to spend four weeks with either the WA Police Forensic Science Division or the Chemistry Centre (WA) to gain practical, hands on experience in their chosen field. Areas covered include fingerprint training and crime scene examination and investigation practices.

- Curtin’s School of Nursing and Midwifery is working closely with the SwanCare Group on an initiative to help first year students gain an increased understanding of the health issues of seniors living independently in the community. Students in the compulsory Introduction to Nursing Practice Unit will visit residents at Bentley Park to conduct interviews and document health histories on residents, and participate in the activities they undertake.
Strategic focus 3 High impact research 2006 Activity Highlights

JOHN DE LAETER CENTRE

Stage Two of the John de Laeter Centre of Mass Spectrometry was launched at Curtin in December; with new fulltime Director Professor Mike McWilliams appointed to oversee it. The Centre’s Stage Two development will enable it to continue to enhance its existing strengths and to capitalise on new research needs. New equipment is being acquired which aims to give the Centre the most versatile and powerful range of this kind of instrumentation in the world. Professor McWilliams was previously at Stanford University for 29 years. He comes to Curtin with an outstanding reputation and extensive experience as a consultant to mining, petroleum and technology companies, universities, government research agencies and international scientific organisations. In addition to his appointment, an international search began for four new research fellows.

Image: (From L-R) Professor Mike McWilliams, Professor Linda Kristjanson, The Hon Fran Logan MLA and Dr Jim Ross with the Stage Two plaque unveiled at the launch.

eVALUATE

eVALUate, a new tool for student evaluation of teaching and learning, was piloted on a University-wide basis in semesters one and two of 2006. The online survey allows for Curtin to gather and report students’ perceptions of learning at the University. It includes two surveys: a unit survey and a teaching evaluation survey. In semester 2, 2006, eVALUate was available to students enrolled in 2,239 undergraduate and postgraduate coursework units at Curtin’s WA, Sydney and Miri campuses.

There was a total of 87,136 potential survey submissions by 25,927 students enrolled in those units. A large number of staff took the opportunity to obtain specific feedback from students on their teaching. In semester one, 8,379 students provided feedback for 1,191 units, and in semester two, 8,471 students provided feedback for 2,239 units. There are plans for the system to be further refined for 2007.
HIGHLIGHTS

• Neuromonics won the NSW 2006 BioFirst Commercialisation Award for developing new technology to treat tinnitus. Founded in 2001 to commercialise the treatment developed by Paul Davis at the Division of Health Sciences, Neuromonics has since established a national distribution network and expanded its overseas network to include New Zealand, Singapore and the United States.

• Curtin’s Water Quality Research Centre received $1 million from the State Government to investigate the treatment of wastewater for indirect re-use in industry and horticulture.

• As part of the Federal Government’s support for projects flowing from the recent Asia-Pacific Partnership on Clean Development and Climate, Dr Hongwei Wu was awarded $2.5 million for ‘Improving the cost effectiveness of biomass energy generation’.

• Three Curtin staff, Professor David Wood, Associate Professor Merv Lynch and Associate Professor Lindsay Collins, are members of projects associated with the CSIRO’s Wealth from the Oceans Ningaloo Flagship Collaboration Cluster Fund. Professor Wood is leading one of the projects: Social and economic assessment of tourism along the Ningaloo coast.

• Professor Ernesto Villaescusa and the rock mechanics group at the Western Australian School of Mines in Kalgoorlie continued to build on the five-year, $2 million collaboration with CRC Mining that commenced in 2005. A new, three-year, $400,000 industry funded applied research project began in July. Eight sessions of the Master course in Mining Geomechanics were delivered in Kalgoorlie and Calama, Chile.

• Professor Svetha Venkatesh, from the Department of Computing, was one of 30 new Fellows and three Foreign Fellows elected to the Fellow of the Academy of Technological Sciences and Engineering (ATSE). Professor Venkatesh was recognised for her computer vision research, which has contributed significantly to security and processing industries and to aged care. Professor Venkatesh and Professor Geoff West and the team at the Institute for Multi-sensor Processing and Content Analysis (IMPCA), have been conducting a broad range of research in the areas of large-scale infrastructure and transport surveillance systems, smart homes and computational media aesthetics. This research has attracted considerable interest nationally and internationally and has been well supported by industry partners.
A census organised by Curtin’s Alumni office found that more than 90 per cent of Curtin’s Alumni members say they are proud to be a Curtin/WAIT graduate.

The census was designed to allow the University to obtain feedback from more than 65,000 of Curtin’s Alumni, which are spread across all corners of the planet. It aimed to allow a better understanding of the expectations, interests, demographics and affinity of the Alumni and its relationship with Curtin. More than 15,500 Alumni members, or 22 per cent of the membership, responded to the census, with extremely positive results.

The majority of respondents, some 89 per cent, said they were happy to recommend Curtin to a friend or relative. The census was also crucial in allowing the University to understand the types of publications, events and other services the Alumni expects and enjoys. The University responded to this by hosting Alumni events in both countries at which the new Chancellor, Mr Gordon Martin and Vice-Chancellor, Professor Jeanette Hacket, introduced themselves and outlined Curtin’s new positioning. In Australia, numerous Alumni events were also held that were tailored to the interests that were identified in the census.

Of particular success was the December event at which Curtin alumnus Johanna Ramsay, the CEO of SkyWest, spoke about her experiences as a CEO and as an MBA graduate. More regular surveys are planned, which Curtin Alumni hope will allow a significant and ongoing contribution to be made to the relationship with all members.

The census was run to obtain feedback from around 65,000 Alumni worldwide. It was designed to allow the University to better understand its Alumni population in relation to their expectations, interests, demographic characteristics and affinity to the University. More than 15,500 Alumni associates, or 22 per cent, responded to the census, with very positive results in relation to the affinity Alumni felt towards the University. More than 90 per cent of respondents indicating they were ‘proud to be a Curtin/WAIT graduate and more than 89 per cent said they were happy to ‘recommend Curtin to a friend or relative’. 

Image: Marco Schultheis, Director, Marketing & Alumni hosts the Hong Kong Alumni chapter event
HIGHLIGHTS

• Responding to serious concerns about the rise of mental health issues, researchers at Curtin are rolling out a mental health promotion campaign in WA that focuses on prevention rather than treatment. The campaign, supported by WA Country Health Services, Healthway, Lotterywest and Pilbara Iron, is being piloted in six regional sites across WA.

• Preparation for the construction of a major knowledge hub for the resources and chemistry industries has commenced. The Resources and Chemistry Precinct will bring together industry, government and academic experts and will encourage collaborative projects in geochemistry, hydrometallurgy, forensic science, nanochemistry, biotechnology, and water quality and treatment.

• As one of five new International Academic Partners of the Alcoa Foundation’s Conservation and Sustainability Fellowship Program, Curtin, supported by a $1.5 million grant from the Foundation, will help foster and promote sustainability and conservation across the globe by focusing on sustainability and conservation in the south coast region of WA through the Sustaining Gondwana Project.

• Dr Vijay Jayasena has attracted a major grant of $4.5 million for the Centre for Food and Genomic Medicine, which is a joint initiative between Curtin, Murdoch University, The University of Western Australia, CSIRO and the WA Department of Agriculture. The initial focus will be on the development of novel markers of ‘diabesity’ - a name used to illustrate the disease link between diabetes and obesity - and will utilise Curtin’s expertise in food science and technology to develop novel healthy food products.

• Thirty talented year 10 students participated in Curtin’s annual Sir Charles Court Young Leaders’ Program, a unique partnership between the University and the History Teachers’ Association of WA.

• Former WA Premier Dr Geoff Gallop donated his collection of notes, speeches and papers to the University. The collection has been archived and is available to academics and members of the community.
SOMALIA BOOK DRIVE

Curtin’s Dr Victor Egan initiated the UniAid Somalia Book Drive after discussions with officials from the United Nations Development Program. The Book Drive sought to provide much needed educational resources for tertiary institutions in Somalia. A call for donations of late edition textbooks resulted in the collection of more than 10,000 text books and a number of computers, which were delivered in August. Curtin staff and students, as well as other Western Australian universities and members of the public, donated the books and computers. The educational package, which was collected over two months, left Fremantle in July and, according to Dr Egan, was very well received at its final destination. The project was coordinated in cooperation with Thomson Learning and the United Nations Development Program. The shipment also contained medical supplies for a Somali maternity hospital.

Image: Dr Victor Egan and donated books ready for delivery to Somalia.

HIGHLIGHTS

• Dr Nonja Peters, Director of the Australian Research Institute, was knighted by Queen Beatrix of the Netherlands for her outstanding research on the Dutch community in Australia. Dr Peters was invited to The Hague to attend a Royal Gala dinner to celebrate the 400th anniversary of the first Dutch (and European) contact with Australia. The event also included the launch of the book The Dutch Down Under, which Dr Peters co-authored.

• The Malaysian Prime Minister Abdullah Badawi visited Curtin to receive an Honorary Doctorate of Technology in February. During the visit he announced that the Malaysian Government would contribute more than $2 million to a research and scholarship fund to be created at Curtin’s campus at Sarawak.

• His Excellency Wen Jiabao, Premier of the State Council of the People’s Republic of China, visited Curtin as part of his four-day visit to Australia in April. The visit provided Curtin with an opportunity to showcase its world-class research and high-impact industry partnerships.
Theme 3 Organisational culture focused on excellence and responsive to its environment

2006 Activity Highlights

HIGHLIGHTS

• Chief Nursing Officer Phillip Della presented Professor Robin Watts, Director of the WA Centre for Evidence Based Nursing and Midwifery, and Professor of Nursing, with the Department of Health’s Recognition of Leadership Award. This award recognises Professor Watts as a major driving force in the strategic direction for nursing, midwifery and healthcare in WA.

• The ATSE Clunies Ross Lifetime Achievement Award was presented to Emeritus Professor John de Laeter AO in 2006. The award recognises his outstanding contribution to the development of scientific research and to the advancement of science education in Australia. In his extensive areas of research, Professor de Laeter has played a major role in the development of geochronology in Western Australia, in analysing Western Australian meteorites, in radioactive waste containment studies and in the accurate determination of the isotopic abundances of numerous elements, many of which led to new values of their atomic weights.

• Facilities in Curtin’s main Library for disabled students and staff were significantly upgraded during 2006. The University also developed a new draft Disability Access and Inclusion Plan and will seek public feedback on it in 2007.

Theme 4 A secure financial future

2006 Activity Highlights

HIGHLIGHTS

• Under the Collaboration and Structural Reform Fund, Curtin was awarded $3.5 million to implement the recommendations of the Non-Academic Services Review, which is aimed at improving the effectiveness and efficiency of support services within the University. All recommendations are now being addressed with a number already well progressed.
The Teaching and Learning Enabling Plan sets the direction for teaching and learning at Curtin for 2006-2008. It aims to ensure that Curtin graduates are strategic and creative thinkers who value lifelong learning.

HIGHLIGHTS

- Curtin, in collaboration with the other four Australian Technology Universities, was awarded a program grant of $197,000 under the Carrick Awards for Australian University Teaching. The grant will fund the development and implementation of an academic leadership program for course coordinators. Curtin staff members involved are: Professor Bruce Shortland Jones, Associate Professor Beverley Oliver, Associate Dean Teaching and Learning Sue Jones and Dr Rick Ladyshewsky.

- The new student evaluation of teaching and learning survey - eVALUate - was piloted on a university-wide basis in semesters one and two this year. There are plans for the system to be further refined for 2007.

- Seventy staff enrolled this year in modules of the Foundations of Teaching and Learning at Curtin program, which was launched this year. This program is part of the quality enhancement framework and is designed to familiarise academics with current practices in teaching and learning.

- The Curriculum 2010 Project was launched in November 2006. This project has a number of objectives including reviewing the structure of all award courses, continuing the implementation of the University’s outcomes focused education approach and assisting with the implementation of the course review process. As part of this project the number of units was reduced by 17 per cent during the year with another significant reduction planned for in 2007.

- The Course Review Process was approved by Academic Board at its November meeting and will be implemented in 2008 in line with the recommendation from the Australian Universities Quality Agency’s Audit Panel Report.

- In response to the increasing concern both nationally and internationally about the potential for plagiarism with the exponential growth of the internet, a review of the University’s policy and procedures was undertaken. The review resulted in a more detailed standardised policy and the provision of guidelines for both students and staff.

- Curtin is tackling the issue of engaging senior school students in the enabling sciences. Professor David Treagust and Dr Mauro Mocerino from the Department of Applied Chemistry are working with secondary school science teachers and students to develop better ways of teaching science, aimed at enhancing students’ interest in, and stimulating their desire to continue science studies.

- A position of Pro Vice-Chancellor Teaching and Learning has been created and advertised. It is expected to be filled early in 2007.

- King’s College London has extended its close collaboration with Curtin on the development of a range of innovative health-related distance learning initiatives through to 2010. Further developments of on-line courses will include the Master of Clinical Dentistry, a health ethics course and qualitative research analysis.
2006 Activity Highlights

MILAN OPPORTUNITY

Several Curtin students travelled to Italy to exhibit their work at the prestigious Milan Furniture Fair in 2006. Interior architecture students designed and constructed their own furniture under the guidance of lecturers Marina Lommerse and Penny Forlano. The works that were sent to Milan were selected from a highly competitive pool of submissions. After returning from Milan the students exhibited their work at Form Gallery in Perth.

The exhibition, *Riches of Isolation*, was the result of collaboration between Curtin and Form Contemporary Craft and Design. *Riches of Isolation* examines the remoteness and isolation of Western Australia as a source of, rather than a hindrance to, creativity.

Image: Irene Schneider, Luminance Heat Lamp. Photo by Robert Frith

STUDENT ACHIEVEMENTS

• More than 160 students received a share of $4 million under Curtin’s new undergraduate scholarship program. The scholarships cover the cost of the students’ chosen courses, aiming to recognise academic merit, and to provide opportunities and financial support to students who might not otherwise have had the chance to attend university.

• Four outstanding students from Curtin’s Sarawak campus were awarded scholarships enabling them to complete their final year of study at the University’s Bentley campus. The scholarships are jointly funded by the WA Government and Curtin. The Premier hosted a reception for the students at Parliament House.

• Curtin Business School graduate Natalie Mullen was a member of the Vice-Chancellor’s List – which recognises the top one per cent of students from across Curtin - every semester since she started her studies. This achievement was recognised by the $5,000 Qantas Prize, an annual award to the List student who has achieved the highest academic standard during the term of their degree.

• Caroline Badminton was named as Student of the Year at the Public Relations Institute of Australia Hidden Targets Awards. Ms Badminton completed a Bachelor of Commerce in Tourism Management and Public Relations at Curtin. She has been employed at Whale World since June 2006 as marketing manager.

• Gifted year 12 students from around WA were invited to participate in a new leadership and personal development program – the Cranlana Colloquium - at Curtin. It was the first time the Cranlana program had been offered to students.

• Outstanding economics graduate Sarah Ford was awarded the prestigious Ken Hall Medal as the best graduating honours student.
GRADUATE ACHIEVEMENT

• Curtin graduate, Zak Hilditch was honoured as the ABC Western Australian Young Filmmaker of the Year at the Western Australian Screen Awards, as well as being named Best Director for a short film, *At Play*. Mr Hilditch also wrote, co-produced and directed an independently produced and unfunded feature film, *The Actress*, with fellow Curtin graduate Antony Webb, which was screened at the prestigious Slamdance festival in the United States. Mr Hilditch’s Honours project included the film *Boxing Day*, which won several awards at the WA Screen Awards, as did another Curtin supported, independently-made film, *Waiting for Naval Base Lily*.

• Sylvia Lockyer, who completed her Bachelor of Science in Nursing degree in 2005, is managing a project in the Pilbara funded by the Commonwealth’s Office of Aboriginal and Torres Strait Islander Health, which is aimed at increasing the Indigenous health workforce.

• Roland Butcher, WAIT graduate and Managing Director of Live Technologies, was the winner of the inaugural WA Inventor of the Year award for his invention of the LiveLens an electro-optical technology that solves a fundamental problem in all forms of photography – image loss through poor exposure. The LiveLens has the potential to transform commercial and industrial photography, particularly in terms of surveillance systems and CCTV.

• Numerous Alumni events were held that were tailored around the interests identified in the Alumni Census. Of particular success was the December event at which Curtin alumnus Johanna Ramsay, the chief executive officer of SkyWest presented on her experiences as a CEO and as an MBA graduate.

• Education Scholars in humanities and engineering with Curtin’s Science and Mathematics Education Centre were ranked fourth in the country.
The Research Management Plan provides the framework to guide Curtin towards growing and improving its research program. It addresses three broad issues: increasing research capacity, research differentiation, and knowledge transfer.

Five broad themes have been identified to focus research activity at Curtin. The themes are consistent with national and state research priorities:

- Resources and Energy
- Information and Communication
- Health, Ageing and Well-Being
- Communities and Changing Environments
- Growth and Prosperity

The following Tier 1 and Tier 2 Research Centres have been endorsed in response to the sectoral drivers identified as influencing Curtin’s competitiveness and providing a mechanism to support top performing and developing research groups:

**Tier 1 Research Centres**

- Culture, Locality and Change: Australia and the Asia Pacific led by Professor Krishna Sen
- Digital Ecosystems and Business Intelligence led by Professor Elizabeth Chang
- Institute for Multi-sensor Processing and Content Analysis (IMPCA) led by Professor Svetla Venkatesh
- Nanochemistry Research Institute led by Professor Julian Gale
- National Drug Research Institute (NDR) led by Professor Steven Allsop
- The Institute for Geoscience Research (TIGeR) led by Professor Simon Wilde

**Tier 2 Research Centres**

- Centre for Ecosystem Diversity and Dynamics (CEDD) led by Professor Byron Lamont
- Centre for Research in Applied Economics led by Professor Harry Bloch
- Centre for Rock Characterisation (CRC) led by Professor Brian Evans
- Curtin Industrial Modelling and Optimisation (CIMO) led by Professor Louis Caccetta
- Isotope Science led by Professor Kevin Rosman
- Marine Research Group led by Dr Kim Klaka
- Materials Research Group led by Professor Arie van Riessen
- Psychological Wellbeing across the Lifespan (PsyLife) led by Professor Jan Piek
The third incarnation of the Parker Centre, a minerals processing research facility based at Curtin, was officially launched. The new centre has $20 million in funding over seven years from the Australian Government’s Cooperative Research Centres (CRC) program to continue its work addressing the needs of the Australian and international minerals industries.

The Investment Committee of the Pre-Seed Commercialisation Fund approved funding for the glycosaminoglycan-based drug recovery program developed by Associate Professor Deirdre Coombe at the School of Biomedical Sciences.

A team of researchers from Curtin’s National Drug Research Institute received a national Excellence in Research award for its work on alcohol and drug issues in Indigenous communities at the annual National Drug and Alcohol Awards. The award recognises the role of research to develop solutions for drug use and abuse. The Institute’s Alcohol and Policy Research Team were also finalists.

The $10,000 prize for the best WA innovation at the Commercialisation Expo in Melbourne went to Curtin start-up company, Scanalyse for their world-first terrestrial laser scanning technology, Millmapper, the company’s first product. Scanalyse were one of 23 WA entrants and more than 200 projects Australia-wide.

Dr Paul Vallelonga, isotope science researcher within the Department of Physics, was awarded a prestigious EU Into-Europe Marie Curie Fellowship for two years at the Institute for Environmental Dynamics and Processes at the University of Venice. He will work on trace metals in Antarctic ice. This fellowship builds on, and will strengthen, Curtin’s existing collaborative research relationship with the University of Venice, in particular with the Department of Environmental Analytical Chemistry.

Curtin researchers have teamed up with Chinese researchers from the South China University of Technology to develop long-term collaboration projects. Researchers from the two universities will develop projects focusing on hydrocarbon technologies that will benefit both the Chinese and Australian gas industries.

At Healthway’s 2006 Excellence in Health Promotion Awards, Curtin’s Professor of Health Science, Mike Daube, received a special award presented to mark Healthway’s 15th anniversary. Professor Daube, a long-time campaigner against tobacco, was recognised for his leadership and outstanding contribution to public health and tobacco control. The importance of his work was also recognised by the Australian Medical Association, which recently presented him with the President’s Award for outstanding contribution to the health and wellbeing of Western Australians.
The International Plan

2006 Activity Highlights

The International Enabling Plan aligns closely with the University’s Strategic Plan 2006-2008 and includes outcomes related to staff, students, culture and core activities with an international perspective. Strategies to increase international student numbers, internationalise the curriculum and develop an international culture amongst Curtin staff are the aims of this plan.

HIGHLIGHTS

- The number of international students enrolled at Curtin in 2006 increased by one per cent, with a total of 17,149 students enrolled. Significant growth occurred especially in the Chinese market. However, offshore enrolments were below those of 2005. The conversion rate of applications to enrolments rose from 31 per cent in 2005 to 35 per cent in 2006, while conversion rates of offers to enrolments rose from 33 per cent to 37 per cent.

- Enrolments at Curtin’s Sydney campus in 2006 were 532 equivalent full time student loads (EFTSL), an increase from 42 when the campus opened in 2005.

- Of the 657 sponsored students studying at Curtin in 2006, 12 of the 173 sponsored by AusAID are being supported under the Australian Partnership Scholarships, an initiative of the Tsunami Reconstruction Project.

- Curtin Business School, which conducts the majority of offshore programs, commissioned a review of all its programs in 2006 and the recommendations are currently under consideration. A quality review of Curtin Sarawak was also undertaken in 2006 and the recommendations were incorporated into the Strategic Plan, which was approved by the CSM Council in November.

- Twenty-seven new memorandums of understanding (MOUs) were signed with universities in the USA, the UK, Europe, China, Japan, Taiwan and Mongolia. They included the Universities of Florida, Arizona, Missouri, Kin’s College, Southampton and Herriot-Watt. The agreements cover student exchange and/or academic co-operation, which can include course articulation and staff exchange agreements. A significant number of current MOUs were also renegotiated, renewed or expanded, including Ryerson University in Canada, allowing a much wider range of student exchange programs.

- As part of the ongoing student exchange program with the University of Saskatchewan in Canada, funding has been secured to support four Indigenous students to undertake specialist Indigenous studies there in 2007.

- A memorandum of understanding was signed between Curtin and the Second Institute of Oceanography of the State Ocean Administration of the People’s Republic of China. The three-year MOU aims to foster scientific cooperation in marine science and technology by information and researcher exchanges, and the development of joint field programs in Chinese and Australian waters.

(cont’d over)
• The Australian Centre for National Gas Management, recently established at Curtin’s Graduate School of Business, has entered into a joint venture with The University of Western Australia, providing a critical mass in gas management expertise. The Centre is delivering training to Chinese managers in the gas industry.

• The Student Exchange office was successful in applying for Federal Government funding. Approximately $250,000 is now available to assist Curtin students wishing to undertake a student exchange experience in 2007.

• Curtin’s international recruiting activity has been expanded by the appointment of additional Curtin staff offshore. Local staff are now employed in Beijing, Shanghai, Mumbai, Jakarta and Kuala Lumpur. Additional recruiting activity in India has seen the number of applications more than double.

• The Curtin Connect program has been expanded to include both international and local students as ‘e-mates’ for students prior to their arrival at Curtin.

• Dr Hongwei Wu from the Department of Chemical Engineering and the Centre for Fuels and Energy has been awarded a federal grant to collaborate with China’s primary centre for research into coal utilisation. The project in efficient and clean coal technologies is a significant Sino-Australian research collaboration. It enhances the complementary strengths of Australian and Chinese expertise in this area.
The Valuing Curtin Staff Plan is the University's plan for the support, development and growth of its people, work environment and organisational culture. The plan outlines the key people management strategies and targets that relate directly to the University Vision, Mission, Values and Strategic Objectives.

QUALITY ENHANCEMENT

- Staff were invited to provide feedback through another cycle of the Quality of Working Life Survey, which was previously conducted in 2003. The outcomes of this survey have informed the priorities and initiatives in the recent revision of the Valuing Curtin Staff Plan, which was approved by the Academic Board in November 2006.

- $3.9 million was received under the Australian Government's Workplace Productivity Programme to enable reform across a number of key functions.

LEADERSHIP

- Former Vice-Chancellor Lance Twomey retired from Curtin on April 11, 2006. Professor Twomey had held the Vice-Chancellor position for nine years and had been a member of the University's academic staff since 1969. He holds degrees in teaching, physiotherapy and a PhD in anatomy. Professor Twomey made an enormous contribution to Curtin in the time he spent at the University, strengthening its position both nationally and internationally, and to higher education in Australia.

- Professor Twomey's departure, and that of the then Chancellor, Dr Eric Tan, necessitated the development of a new leadership team for Curtin. Mr Gordon Martin has been appointed Chancellor, and Professor Jeanette Hacket Vice-Chancellor.

- Following a restructure of the University, two deputy Vice-Chancellors were also appointed in 2006, Professor Greg Craven as Deputy Vice-Chancellor Strategy and Planning and Professor Jane den Hollander as Deputy Vice-Chancellor Academic Services.

- The new leadership team embraced the Australian Government's diversity agenda, identifying areas of focus in terms of discipline, mission and research. Curtin will remain a broadly based university but has identified three particular areas of discipline: resources, minerals, energy chemistry and related science; health sciences; and information communications technology and emerging sciences.

- A new Pro Vice-Chancellor of Research and Development, Professor Linda Kristjanson, was appointed to replace former PVC R&D, Professor Barney Glover.

- A two-day conference for 100 senior managers representing academic, research and professional areas was held in November. The theme of the conference was Curtin's future: Leading change, and it provided a forum for the development of closer working relationships among managers, identifying the challenges facing the University and the changes required to meet those challenges.
AWARDS

• Curtin was successful in obtaining a 2006 ‘EOWA Employer of Choice for Women’ (EOCFW) citation, a title the University was also awarded last year. The Equal Opportunity Workplace Agency awarded the citation to only 116 organisations in 2006.

STAFFING POLICIES

• Piloting of the new Performance Review and Recognition process commenced in academic and professional staff areas as a prelude to a roll-out of the scheme in 2007 across the University. This process enhances the existing Management for Continuous Growth system and the annual work planning process, which was implemented a number of years ago.

• A major review of staffing issues relating to offshore teaching programs was initiated during the year to better reflect contemporary practices.

• A major study into academic workloads commenced to develop better guidelines for heads of areas in developing workload models, support work planning and development of academic performance standards.

• Recruitment practices continued to be tested with the high levels of competition in the labour market for university professionals across all disciplines. Greater use of flexible appointment arrangements was a key feature of the changing requirements of job candidates.

INDUSTRIAL RELATIONS

• In April 2006 the University provided further information to the Minister for Employment, Science and Technology in relation to its compliance with the Higher Education Workplace Reform Requirements (HEWRRs) in 2005. As there were some aspects that required further clarification, Curtin re-entered negotiations to amend both the Academic and General Staff Certified Agreements. Upon reviewing the University’s submission, the Minister accepted the University’s compliance with the HEWRRs for 2005. A HEWRRs compliance statement was submitted to the Department of Education, Science and Technology on 31 August 2006, and the University is awaiting the outcome of this submission.

• The University continued to offer Australian Workplace Agreements (AWAs) and the standard templates were amended to reflect the legislative changes associated with the introduction of WorkChoices.

• In July 2006, the-Vice Chancellor announced the need for the University to have a clearer strategic focus and to reshape its workforce accordingly. A ‘Reshaping Curtin Initiative’ was introduced to help focus efforts on the strategic direction of the University so as to maximise opportunities and address the challenges presented by a changing higher education environment. Divisions and work areas were encouraged to review their operations against a number of criteria including reviewing and refocusing of existing course offerings and reducing the number of units offered.
STAFF ACHIEVEMENTS

- Professor Richard Nile, Director of the Australia Research Institute, was appointed as the University of Copenhagen’s Distinguished Visiting Professor in 2007.
- Professor Krishna Sen has been appointed as a member of the ARC College of Experts for the period 1 January 2006 to 31 December 2008. Members are experts of international standing drawn from the Australian research community to provide the ARC with strategic advice and play a key role in the identification of research excellence.
- At the 2006 annual conference of the National Association for Research in Science Teaching (NARST) held in San Francisco, Professor David Treagust of the Science and Maths Education Centre was the recipient of the NARST Outstanding Contributions to Science Education Through Research Award.
- Ms Rose Chapman, Director of Clinical and Nursing Practice and Senior Lecturer in the School of Nursing and Midwifery, has been awarded the title of WA Nursing Researcher of the Year at this year's Western Australian Nursing & Midwifery Excellence Awards.
- Professor Fred Affleck, Director of the Planning and Transport Research Centre, has been appointed a part-time member of the National Transport Commission.
- Professor Mike Daube was honoured with two awards: one from Healthway for leadership in public health and the other being the President’s Award from the Australian Medical Association for his outstanding contribution to the health and wellbeing of Western Australians.
- Dr Sebely Pal was invited to Canberra to present to the Prime Minister’s Science, Engineering and Innovation Council (PMSEIC). The PMSEIC is the Australian Government's principal source of independent advice on issues in science, engineering and innovation and related aspects of education and training. Dr Pal presented her research into and recommendations for combating the nation's growing obesity epidemic and also discussed the challenges she has faced in building her successful research career.
- Penny Forlano of the Division of Humanities won an Australian Design Award for a table design commended for being easy to move and suitable for an ageing population and single dwelling lifestyles.
- The number of staff promoted from ALB Lecturer to ALC Senior Lecturer was 24, 50 per cent of which were women. Staff promoted from ALC Senior Lecturer to ALD Associate Professor was 27, 37 per cent of which were women. And the number of staff promoted from ALD Associate Professor to ALE Professor was 3, 25 per cent of which were women.
- Dr Tanya Chikritzhs from the National Drug Research Institute received the Australasian Professional Society on Alcohol and other Drugs (APSAD) Early Career Award, at the APSAD conference in Cairns.
- Primary science education specialist, lecturer Christine Howitt from the Division of Humanities, was awarded the Premier’s Prize for Excellence in Science Teaching - Tertiary.
- Dr Kerry Wilkinson of Curtin’s Margaret River campus was the Western Australian winner of the 2006 Science and Innovation Awards for Young People in Agriculture, Fisheries and Forestry. Dr Wilkinson was recognised for her investigation into the ability of different years strains to reduce undesirable green fruit characters in cabernet sauvignon wines, work which has potential to benefit Australia’s valuable wine industry.
Governance of the University
Report on Operations

THE COUNCIL

The Council is the governing body of the University and its powers are set out in the Curtin University of Technology Act 1966 (WA). It has “the management and control of the property and affairs of the University and may do all such acts and things as it may think best calculated to promote the interests of the University.”

The Act provides for a Council comprising of the Chancellor, the Vice-Chancellor, members appointed by the Governor, a nominee of the State Minister for Education, co-opted members, members elected by the academic and general staff, members elected by students and a member of the Alumni Association.

2006 saw the retirement of Dr Eric Tan as Chancellor and the installation of Mr Gordon Martin as Chancellor and the retirement of Prof Lance Twomey as Vice-Chancellor and appointment of Professor Jeanette Hacket as Vice-Chancellor. During the period between Dr Tan’s retirement and Mr Martin’s appointment Ms Michele Dolin acted as Chancellor and Mr Peter Browne was acting Pro Chancellor.

The Council

Chancellor
Mr Gordon Martin (appointed 01/06/2006)
Dr Eric Tan (retired 31/03/2006)

Members Appointed by Governor in Council
Ms Georgina Carnegie
Ms Michele Dolin, Pro-Chancellor
Dr David Karpin
Mr Mark Ashley (appointed 30/05/2006)
Mr Chris Bennett (appointed 25/05/2006)
Mr Keith Spence (appointed 20/06/2006)
The Honourable Datuk Patinggi Tan Sri Dr George Chan Hong Nam (Retired 31/03/2006)
Dr Brian Hewitt (retired 31/03/2006)
Mr Wayne Zekulich (retired 31/03/2006)

Member Nominated by the Minister for Education and Training
The Honourable Dr John Cowdell

Member who is the Chief Executive Officer
Prof Jeanette Hacket, Vice-Chancellor (appointed 14/08/2006)
Prof Lance Twomey, Vice-Chancellor (retired 11/04/2006)
THE COUNCIL (cont’d)

Members Elected by Full-time Academic Staff
Assoc Prof David Charnock
Dr Jan Sinclair-Jones

Member Elected by Full-time General Staff
Ms Lyn Marks

Co-opted Members
Mr Don Humphreys
Dr Ruth Shean
Ms Zelinda Bafile

Members who are members of bodies that represent the interests of the University in places other than the University’s principal campus
Adjunct Prof Peter Browne, nominee of the Board, Muresk Institute
The Honourable Datuk Patinggi Tan Sri Dr George Chan Hong Nam (appointed 01/04/2006)

Member who is a member of the Academic Board elected by and from the Academic Board
Assoc Prof Doug Yorke

Members Elected by Students
Ms Wendy Chan She Ping-Delfos (Postgraduate)
Ms Kate Meenan (Undergraduate)
GOVERNANCE STRUCTURE FOR 2006

COUNCIL

EXECUTIVE COMMITTEE

ACADEMIC BOARD

FINANCE COMMITTEE

AUDIT COMMITTEE

CURTIN KALGOORLIE BOARD

MURESK INSTITUTE BOARD

COMMUNITY RELATIONS ADVISORY COMMITTEE

ACADEMIC BOARD EXECUTIVE

ACADEMIC SERVICES COMMITTEE

GRADUATE STUDIES COMMITTEE

RESEARCH & DEVELOPMENT COMMITTEE

COURSES COMMITTEE

INTERNATIONAL COMMITTEE

TEACHING & LEARNING COMMITTEE

VICE-CHANCELLOR’S COMMITTEES

PLANNING & MANAGEMENT

REGIONAL EDUCATION

FACILITIES

GRIEVANCE RESOLUTION

OCCUPATIONAL SAFETY & HEALTH POLICY

INFORMATION & COMMUNICATIONS TECHNOLOGY STRATEGY & PLANNING

FEES & CHARGES

CURTIN INDIGENOUS POLICY
LEADERSHIP CHANGE AT CURTIN

In April Curtin’s long serving Vice-Chancellor Lance Twomey left the University. Professor Twomey had been Vice-Chancellor for nine years and a member of the University’s academic staff since 1969. He made an enormous contribution to higher education in Australia and to Curtin during his long career, strengthening the University’s position both nationally and internationally.

Professor Twomey’s departure, and that of the then Chancellor, Dr Eric Tan, meant Curtin needed to develop a new leadership team. Mr Gordon Martin, a highly successful Western Australian businessman, was appointed Chancellor, and, after an international search, Professor Jeanette Hacket assumed the Vice-Chancellor’s role.

Following a restructure of the University, two Deputy Vice-Chancellor positions with specific portfolios were created. In the latter half of the year Professor Greg Craven was appointed Deputy Vice-Chancellor Strategy and Planning, and Professor Jane den Hollander became Deputy Vice-Chancellor Academic Services.

The new leadership team has embraced the Australian Government’s diversity agenda, identifying areas of focus in terms of discipline, mission and research. Curtin will remain a broadly based university but has identified three particular areas of discipline focus in which it can build on an existing strong base: resources, minerals, energy chemistry and related sciences; health sciences; and information communications technology and emerging sciences.

Curtin’s mission focus too, contains three main components: the practical and applied nature of courses and the provision of job ready graduates; its long standing focus on international engagement; and as a university of service to its community.

Under the diversity agenda the University also created Tier 1 and Tier 2 research centres to raise the level of research activity and prepare for the Research Quality Framework process. In addition five areas of Curtin’s research competence were identified as distinct areas of focus:

• Resources and related areas
• Health Science
• Energy Sciences and ICT
• Growth and Prosperity
• Environmental Change and Sustainability

A series of forums in various areas of the University were held so that the Vice-Chancellor could share this new direction with staff, and respond to any questions or suggestions.
ORGANISATIONAL STRUCTURE

VICE-CHANCELLOR

DEPUTY VICE-CHANCELLOR
ACADEMIC SERVICES

DEPUTY VICE-CHANCELLOR
STRATEGY & PLANNING

CHIEF FINANCIAL OFFICER

EXECUTIVE DEANS:
CURTIN BUSINESS SCHOOL
HEALTH SCIENCES
HUMANITIES
ENGINEERING
SCIENCE & COMPUTING
RESOURCES & ENVIRONMENT

ICT

LIBRARY & INFORMATION SERVICES

DIRECTOR
STAFF SERVICES

STUDENT SERVICES

SUPPORT SERVICES

PRO VICE-CHANCELLORS
RESEARCH & DEVELOPMENT
TEACHING & LEARNING
INTERNATIONAL (INCLUDING CURTIN SARAWAK)

CENTRE FOR ABORIGINAL STUDIES

EXECUTIVE DIRECTOR
CORPORATE COMMUNICATIONS
EXECUTIVE SERVICES
JOHN CURTIN GALLERY
PROPERTIES
STRATEGY & PLANNING
SENIOR OFFICERS OF CURTIN UNIVERSITY OF TECHNOLOGY IN 2006

Chancellor ................................................ Dr Eric Tan (to 31/3/06)
                                           Mr Gordon Martin (from 31/12/06)
Vice- Chancellor ...................................... Professor Lance Twomey (to 11/4/06)
                                           Professor Jeanette Hacket (from 12/04/06)
Deputy Vice-Chancellor ................................ Professor Jeanette Hacket (to 11/4/06)
                                           Professor Gregory Craven (24/3/06 to 22/11/06)
Deputy Vice-Chancellor, Academic Services ........................... Professor Jane den Hollander (from 23/11/06)
Deputy Vice-Chancellor, Strategy and Planning ...................... Professor Gregory Craven (from 23/11/06)
Chief Financial Officer .................................. Mr David Menarry
Executive Dean, Curtin Business School ......................... Professor Michael Wood
Executive Dean, Health Sciences ............................. Professor Charles Watson (to 31/12/2006)
                                           Professor Michael Garlepp (from 26/6/06 acting)
                                           Professor Jill Downie (15/5/06 to 23/6/06 acting)
Executive Dean, Humanities ................................. Professor Tom Stannage (to 30/6/06 including leave period)
                                           Professor David Wood (from 27/2/06)
Executive Dean, Engineering, Science & Computing ............ Professor Peter Lee (to 18/4/06)
                                           Professor Jo Ward (from 3/3/06)
Executive Dean, Resources & Environment ......................... Professor Graeme Wright
                                           Professor Graeme Robertson (27/9/06 to 24/11/06 acting)
Pro Vice-Chancellor, Academic Services (position ceased 22/11/06) .......................... Professor Jane den Hollander (to 22/11/06)
Pro Vice-Chancellor, Research and Development ............... Professor Barney Glover (to 6/3/06)
                                           Professor Linda Kristjanson (from 19/3/06)
Pro Vice-Chancellor, Teaching and Learning ...................... Position created in 2006 (vacant as at 31/12/06)
Pro Vice-Chancellor, Sarawak ................................ Professor John Evans
Pro Vice-Chancellor, International ............................... Professor Kevin McKenna
Executive Director, Corporate Communications .................. Ms Valerie Raubenheimer
Executive Director, Properties ................................ Mr Martin Dunleavy (to 3/6/06)
                                           Mr Stephen Harvey (from 6/2/06)
**STAFF SUMMARY**

Curtin employed 2,660 full time equivalent (FTE) in 2006 (see table below), with 1,110 classified as academic staff and 1,550 classified as general staff.

The 2006 census showed a slight decrease in the number of academic and general staff over the previous year.

<table>
<thead>
<tr>
<th>Continuing/Permanent</th>
<th>Fixed Term/Temporary</th>
<th>Total</th>
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<tr>
<td><strong>Academic Staff</strong></td>
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<tr>
<td></td>
<td>685</td>
<td>675</td>
</tr>
<tr>
<td><strong>General Staff</strong></td>
<td>1,198</td>
<td>1,180</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
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</table>

**STAFFING POLICIES**

During 2006 there were no significant amendments to the University’s human resource policies as a significant review and revision schedule was enacted during 2005 as part of the Commonwealth Government’s Higher Education Workplace Relations Requirements (HEWRRs) compliance requirements.

**INDUSTRIAL RELATIONS**

In April 2006 the University provided further information details to the Minister for Employment, Science and Technology in relation to compliance with the Higher Education Workplace Reform Requirements (HEWRRs) as at November 2005. As there were some aspects that required further clarification, the University re-entered negotiations with the unions representing academic and general staff which resulted in amendments to both the Academic and General Staff Certified Agreements. These Agreements expire in April 2008.

Upon reviewing the University's submission the Minister advised of the University’s compliance with the HEWRRs for 2005. A further HEWRRs compliance statement was submitted to the Department of Education, Science and Technology on 31 August 2006, and on 18 December the Minister advised that the University was compliant with the HEWRRs and was to receive the 7.5% increase in the 2007 Commonwealth Grant Scheme allocation. (cont’d over)
INDUSTRIAL RELATIONS (cont’d)

The University continued to offer Australian Workplace Agreements (AWAs) and the standard templates were amended to reflect the legislative changes associated with the introduction of WorkChoices.

In line with the University’s strategic direction Divisions and Work Areas were encouraged to review their operations against a number of criteria. These included reviewing and refocusing existing course offerings and reducing the number of units offered. Within that context in September 2006 Staff Services ran Change Management Workshops and continued to add to its resources for managers and supervisors in producing a guide to Managing and Communicating Change.

OCCUPATIONAL SAFETY AND HEALTH, WORKERS’ COMPENSATION AND INJURY MANAGEMENT

The details for the year were:

- Incident Rate (lost time injuries/100 employees) 0.1
- Frequency Rate (lost time injuries/1,000,000 hours worked) 1.2
- Cost/$100 Wage roll $0.30
- Rehabilitation Success Rate 100%

Curtin maintained an in-house accredited injury management service within EduSafe to assist injured workers, minimise workers’ compensation costs, ensure efficient return to work rates, and provide support to managers in managing injured/ill staff. This process was further improved by the approval of new policies and procedures for injury management and the management of workers’ compensation claims in 2006.

Prevention of occupational injuries and illnesses

Curtin continued to ensure legislative compliance and the prevention of workplace injuries and illnesses with its systems approach to health and safety management. As well as focusing on policy review, management commitment, planning, hazard management, training, emergency management and consultation, two major projects were completed in 2006:

Prevention of bullying in the workplace

A policy for the prevention and management of bullying in the workplace was approved and the implementation process commenced, including University-wide training for managers and supervisors.

Management of hazardous substances

A comprehensive system to facilitate the core legislative requirements incumbent on the University was developed and implemented in 2006.
Planning began for what is the University’s most significant Capital Development program since its establishment. The State Government’s decision to co-locate the Chemistry Centre of WA (CCWA) on the Bentley Campus adjacent to the Commonwealth Scientific and Industrial Research Organisations (“CSIRO”) Waterford site will enable the creation of a world-class Resources and Chemistry Precinct at the south gateway to the Campus. This emerging resources, minerals and chemistry knowledge cluster will accommodate some 200 scientists from Curtin’s Faculty of Science, the Chemistry Centre of WA and CSIRO, and has great potential to further science and mathematics education and research at Curtin.

The cost of the Curtin component of the Precinct (Applied Chemistry and the CCWA) is $101.7 million. The CCWA component will be funded at some $39.7 million via a Treasury loan and repaid by a lease arrangement with CCWA. The Capital Development Pool funding submission to the Commonwealth Government was successful in obtaining $5 million in 2008 towards the project. A further CDP submission is seeking an additional $5 million for 2009.

The conceptual planning for these facilities commenced in 2005. Forward works to prepare the site and provide some infrastructure were completed in early 2006. The main project went to tender in October 2006. The main construction contract will commence in January 2007 and be completed by late 2008.

Building 300 Project – Teaching and Research Centre

Construction of the new Building 300 on the east side of campus is now complete with Practical Completion for the Research Facility on Level 1 being granted on the 10th November 2006.

The building provides two levels consisting of an enclosed area of 3,000 square metres to accommodate a life sciences research facility on Level 1 and a suite of eight centrally allocated classrooms together with a large 72-seat Pharmacy teaching laboratory on Level 2. The eight classrooms, ranging in size from 36 to 56-seats, will provide a major teaching node on the east side of the campus. Access to the classrooms is via an external stairway at the south end of the building and via Level 2 of Building 305, across a link bridge. Similarly the new Pharmacy laboratory is also linked by a bridge to Level 2 of Building 306.

The research facility on Level 1 will be managed by the Office of Research and Development and will provide laboratories for researchers across a number of Schools as well as WABRI and the Australian Biosecurity CRC. The facility includes a number of Physical Containment 2 (PC2) together with one Physical Containment 3 (PC3) laboratory that will be the first facility of this kind at the University and will allow researchers to conduct studies on highly infectious diseases.

The construction cost of Building 300 is approximately $10.9 million.

New Lecture Theatres

The utilisation of centrally allocated lecture theatres on the Bentley Campus is almost 100 per cent, which is well above the University’s target of 70 per cent.
“The utilisation of centrally allocated lecture theatres on the Bentley Campus is almost 100 per cent”

To ease pressure on existing theatres and accommodate increases in demand for centrally allocated lecture theatres, two new 200-seat lecture theatres are in the process of being built adjacent to the existing Elizabeth Jolley Lecture Theatre complex (Building 210).

The new lecture theatres will effectively constitute a new building (Building 213) that will be linked to the Elizabeth Jolley Lecture Theatre complex via a covered link.

The project is scheduled for completion by mid-2007 and has a total budget of $5.2 million.

North Plant

Due to further development of the Bentley Campus, including upgrades to existing facilities, the capacity of the campus-wide mechanical plant system needed to be expanded. The optimum set-up was to establish a new centralised plant facility (Building 154) at the northern end of the Academic Precinct that links into the system of underground chilled and heating water pipes supplying the various campus buildings. The North Plant will initially accommodate one Chiller and one Boiler, however it has been designed to be readily extended in stages to accommodate up to two more Chillers and one Boiler as demand increases.

The North Plant achieved practical completion on 3 November 2006 and is currently fully operational.

The North Plant project had a total project budget of $5.433 million, with the chilled and heating pipework extension having a budget of $1.947 million.

Bentley Campus Power Supply Upgrade

To support further campus development beyond 2007, the power supply to the Campus requires significant upgrading. Western Power (the local power distributor) is in the process of developing a new 22kV Zone Substation and associated network that will supply power to the Bentley Campus and other developments in the area. As the new 22kV Zone Substation will be located immediately adjacent to the Bentley Campus, the power supply should be more robust and less likely to accidental interruption.

To receive power from the new Zone Substation, Curtin is upgrading its internal high voltage power supply and distribution infrastructure, which primarily consists of constructing a new Terminal Substation and establishing a new 22kV internal distribution network and associated transformers to feed new facilities at the Campus.

The various components of the project are being implemented in stages commencing in 2006 through to mid 2008, with the majority of work to be completed in 2007. The project has a total budget of $11.71 million.
Western Australia’s surging economy driven by the resources boom continues to impact on demand for undergraduate places, particularly from mature-aged students, who in 2005 constituted 54 per cent of the commencing undergraduate student intake. The decrease in demand from this cohort is reflected in the decline in the percentage to 50 per cent of the new UG intake in 2006. Anecdotal evidence also suggests that some school leavers with good TER scores are opting to take up apprenticeships through TAFE to capitalise on the current high earning power of tradespeople. Despite these drivers, in 2006 Curtin exceeded its Commonwealth supported student enrolment targets by 125 EFTSLs and the overall attrition rate continues to decline, although the retention rate in mature-aged students is lower than for school leavers which in part at least can be attributed to the very attractive employment opportunities available to this group. Many full time students are also working part-time and although students report this increases their stress levels, to date there has been no negative impact on the measures of student achievement such as progress rates. However the upside of the resources boom is the increased opportunities for collaboration with industry such as student support in area of employment shortages and research projects.

The other area of concern is Information Technology. Despite the recovery from the bursting of the ‘dot-com’ bubble and the consequent increase in employment in the ICT industry, the availability of job opportunities does not appear to have impacted on demand for places in university computing courses in WA. Between 2001 and 2005 the number of students enrolled in this field of education at Curtin decreased by 626 (from 1650 to 1024 students) with this category only contributing 3 per cent of total UG enrolments at Curtin in 2006 (down from 5% in 2001).

Fees are charged in accordance with Commonwealth Government guidelines and University Policy.

Students in Commonwealth Supported places are required to contribute towards the cost of their education. The student contribution amount is calculated for each study period for his or her student load and the annual course contributions which apply for that year. In common with most universities, Curtin charges the maximum student contribution amount permitted by legislation.

Tuition fees for other students are determined by taking into account a number of factors, such as cost of delivery, ‘market’ factors and legislative requirements.

The 2007 tuition fees were approved under delegated authority by the Vice-Chancellor in August 2006.

Environmental and Legislative Factors Report on Operations

CHANGES TO THE LEGAL ENVIRONMENT AFFECTING THE UNIVERSITY IN 2006

The Workplace Relations Amendment (Work Choices) Act 2005 No 153 (Cth) was assented to on 14 December 2005. This Act contains a number of provisions affecting Curtin University, most notably:

- The implementation of a new "simplified national system of workplace relations" which excludes state industrial laws and other laws that apply to employment generally unless the law involves the prevention of discrimination, encouragement of Equal Employment Opportunity or is prescribed by regulations in the Act;

- The establishment of the Australian Fair Pay Commission (AFPC) to set the federal minimum wage. The Act sets out the principles to be taken into account by the AFPC in setting the minimum wage; the manner in which the decision is to be made;

- A reduction in the matters previously dealt with by the Australian industrial Relations Commission (AIRC) primarily by transferring these matters to the AFPC.

The Student Assistance Legislation Amendment Act 2006 No 47 (Cth) was assented to on 22 May 2006. This Act provides that the Student Financial Supplement Scheme (SFSS) which closed on 31 December 2003 is no longer available to students. The Act also aligned the rates of SFSS repayments and indexation to those of the Higher Education Loan Program under the Higher Education Support Act 2003 No 149 (Cth).

The Higher Education Legislation Amendment (2006 Budget and Other Measures) Act 2006 No 121 (Cth) was assented to on 4 November 2006. The Act revised the FEE-HELP limit for students to $80,000 indexed annually ($100,000 for students enrolled in medicine, dentistry and veterinary science). In addition, the existing summer schools provisions were extended to cover "winter schools" (defined as starting after 1 July and ending by 31 August in a given year) and amending the provisions regarding the setting of student contributions and tuition fees by allowing providers to have regard to "any matter that they think appropriate" in setting student contributions.

The Copyright Amendment Act 2006 No 158 (Cth) was assented to on 11 December 2006 and contains a number of new and amended provisions which affect the University. Earlier drafts of that Act containing a number of provisions of concern to the Australian Vice-Chancellors’ Committee, were largely addressed in the final Act, notably:

- A person who clicks on a link or receives an electronic communication is not exercising one of the rights of copyright and further, educational institutions who cache for efficiency purposes are not infringing copyright. The clarification of the status of linking, caching and browsing will benefit the education sector.

- The public performance exception in Clause 28 of the Copyright Act 1968 ("the Copyright Act") has been extended to allow for delivery of material to remote classrooms or campuses without infringement of copyright.

- The expanded classroom performance exception, and the inclusion of podcasts in the statutory licence in Part VA of the Copyright Act and the new education sector “certain purposes” exception, will expand the range of activities which can be undertaken by universities without infringing copyright.

(cont’d over)
Environmental and Legislative Factors

Report on Operations

CHANGES TO THE LEGAL ENVIRONMENT AFFECTING THE UNIVERSITY IN 2006 (cont’d)

- The extension of protection to copyright owners by prohibiting use of Technical Protection Measures (TPMs) to circumvent technological locks etc in the absence of an exception. A small number of tightly drafted exceptions are incorporated into the legislation. These include use of TPMs by educational institutions for the purpose of exercising their rights pursuant to Part VB of the Copyright Act. It remains to be seen whether the amendments to the TPM regime will have any practical impact on universities.

The University is undertaking a review of its subsidiary legislation made under the Curtin University of Technology Act 1966.

RISK MANAGEMENT REPORT

Curtin University of Technology continued to develop its risk management program in 2006. The University’s Prevention of Bullying in the Workplace initiative was completed and this program was embedded in the University’s policy, values and management systems. Further work on the University’s preparedness for potential crises was undertaken and notably with respect to its response to the risk of pandemic.

A significant review of Risk Management against the AS/NZS 4360: 2004 was commissioned in November 2006 to form the basis for the development of the University’s Strategic and Operational Risk Management framework in 2007 going forward.

UNIVERSITY PUBLICATIONS AND MARKETING ACTIVITIES

The major publications produced by the University each year are:

- the Annual Report (print and electronic)
- undergraduate guide
- a set of postgraduate prospectuses
- Curtin Courses Handbook (print and electronic)
- Cite magazine (twice a year)
- R&D Now and R&D News (both twice a year), and other research focussed publications

In addition, Curtin’s five teaching divisions also issue publications each year.

Major promotional, public relations or marketing activities undertaken include:

- educational expos
- Curtin Open Day
- the annual John Curtin Medals presentation
- involvement in Innovation Week and National Science Week
- public lectures (such as the Haydn Williams Fellowship Lecture)
- proactive and reactive media liaison as appropriate
- Curtin facilities and program launches
- Curtinnovation corporate branding campaign
- marketing campaigns focussed on undergraduate and postgraduate recruitment
- coordination of visits by overseas delegations
- course and public interest lecture advertising on an ad hoc basis for many schools and teaching areas.
THE ELECTORAL ACT 1907 – SECTION 175ZE

Under section 175ZE of the Electoral Act 1907, the University is required to disclose expenditure for advertising agencies, market research organisations, polling organisations, direct mail organisations, and media advertising organisation costs.

For 2006, the following costs were recorded against these items:

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<th>Advertising agencies</th>
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<tbody>
<tr>
<td>Gatecrasher Advertising</td>
<td>704,486</td>
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<tr>
<td>Market Force Productions</td>
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<tr>
<td>Proton Promotional Advertising</td>
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<td>Executive Media</td>
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<th>Market research organisations</th>
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<tr>
<td><strong>Sub total</strong></td>
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<tr>
<th>Polling organisations</th>
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<thead>
<tr>
<th>Direct mail organisations</th>
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</thead>
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<tr>
<td>Australia Post</td>
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<tr>
<td><strong>Sub total</strong></td>
<td><strong>950,306</strong></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Media advertising organisations</th>
<th>$</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>N/A</td>
</tr>
</tbody>
</table>

| **Total**                                                 | **2,090,207** |

ACT OF GRACE PAYMENTS

Act of Grace Payments

Environmental and Legislative Factors
Report on Operations

COMPLIANCE WITH THE STATE RECORDS ACT 2000 (WA)
AND STATE RECORDS COMMISSION STANDARD 2
RECORDKEEPING PLANS – PRINCIPLE 6: COMPLIANCE

As Curtin University of Technology was established under an Act of the Parliament of Western Australia, it is subject to the provisions of the State Records Act 2000 (WA). The University is required to have a recordkeeping plan approved by the State Records Commission and to ensure that its employees comply with this plan.

The efficiency and effectiveness of the organization’s recordkeeping systems is evaluated not less than once every 5 years.

• An independent review of the University’s recordkeeping practices was conducted in 2006 to assess the University’s level of compliance with the Recordkeeping Plan. A Records Management Project Plan was subsequently developed by key University stakeholders.

• A joint project with Edith Cowan University will commence in 2007 to review and develop documentation and processes to support the introduction of changes to recordkeeping business processes that result from the implementation of an Electronic Document Records Management System.

The organization conducts a recordkeeping training program.

• A recordkeeping awareness training program (online) was released to all staff at the beginning of 2006. In the last eleven months, 2110 (44%) staff members have completed the training.

• All staff are required to complete the awareness training. Area heads receive monthly reports that indicate whether or not staff members have successfully completed the training.

• Recordkeeping workshops and information sessions are also available to staff members. In 2006, over 70 have been attended by more than 600 staff.

• Individual training is provided to staff using the University’s central recordkeeping system.

• A newsletter is available every two months to all staff to keep them informed about recordkeeping at the University.

• Meetings are held every two months with the Records Liaison Group to discuss policies, training, ongoing developments and projects, and other recordkeeping matters.

The efficiency and effectiveness of the recordkeeping training program is reviewed from time to time.

• Workshop participants are given the opportunity to provide feedback about the training program and changes are made where necessary.

• The independent review of the University’s recordkeeping practices conducted in 2006 included opportunities for staff to comment on the effectiveness of the recordkeeping training program.

The organization’s induction program addresses employee roles and responsibilities in regard to their compliance with the organization’s recordkeeping plan.

• New staff members are identified and added to the recordkeeping awareness training system (online), and are included in the monthly training reports provided to area heads.

• Information on recordkeeping and recordkeeping responsibilities is included in the University’s induction package for new staff.

• Records staff attend the University’s induction expo to provide information and handouts to new staff.

• Recordkeeping induction sessions are available for all staff.
Environmental and Legislative Factors

Report on Operations

DIRECTORS’ AND OFFICERS’ LIABILITY INSURANCE

Curtin University of Technology had Directors’ and Officers’ Liability Insurance. An Excess Directors’ and Officers’ Liability Insurance policy was also secured providing additional protection ensuring the University and its Directors’ and Officers’ were adequately covered.

SUBSIDIARY BODIES OF CURTIN UNIVERSITY OF TECHNOLOGY

The University has no subsidiary bodies as at 31st December 2006.

Curtin Consultancy Pty Ltd
Curtin Consultancy Pty Ltd was wound up in 2005 and deregistered on 15th November 2005. A decision was taken by the University in 2004 to devolve consultancy management to the Divisions of the University.

Uniservices Kalgoorlie Pty Ltd
Uniservices Kalgoorlie Pty Ltd (“Uniservices”) was wound up in 2005 and deregistered on 26th June 2006. The final date of trading for Uniservices was determined by resolution of the Directors to be 30th June 2005. Stock and equipment was sold to WA School of Mines, Curtin University of Technology at cost price and market value respectively. The Balance Sheet for Uniservices has been cleared in 2006 and the loss of $29,376.41 has been written off in terms of s45 of the Financial Administration and Audit Act (1985).

iPOM Pty Ltd
iPOM Pty Ltd was incorporated on 31st May 2005. The company was formed to commercialise intellectual property developed at Curtin. The company grew out of Centre for Intelligent Process Operations Management (iPOM). iPOM brings together expertise in computer science and process operations to develop advanced systems that can help rationalise alarm data gathered from process surveillance systems. iPOM ceased to be a subsidiary of Curtin on 8th December 2006. Curtin currently has a 24% shareholding in iPOM.

UNIVERSITY INFORMATION

Curtin University of Technology is a body corporate established under the Curtin University of Technology Act 1966. It is domiciled in Australia.

The University is not an incorporated company under the Corporations Law. Therefore it does not have an Australian Company Number (“ACN”), nor does it have a Certificate of Incorporation.

The main campus is Bentley campus.

The physical address is:
Kent Street
Bentley
WA
6102

The postal address is:
GPO Box U1987
Perth
WA
6845